



INSTITUT
Montaigne



André LEBLANC

Resident Senior Fellow - Expert in Defense and National Security issues

André Leblanc is a Senior Resident Fellow at Institut Montaigne, expert in Defense and National Security issues.

He has worked for twenty years in security-related ministries (foreign affairs, defense) and was posted in France, the United States, and Southeast Asia. He specializes in national security strategies (United States, China, Russia), great power competition, and state-sponsored hybrid operations (unconventional and clandestine actions, influence operations). His previous work focused on the development of private military and security companies (PMCs/PSCs) and their impact on conflict zones, particularly in Iraq and Afghanistan.

André Leblanc graduated from École Normale Supérieure and is a former auditor at the *Institut des Hautes Études de la Défense Nationale* (IHEDN).

Recent Publications

[All publications](#)

[National Strategic Review 2025: Progress and Limitations](#) (2025)

[Strategic Defense Review britannique : the object and the method](#) (2025)

[Ukraine: Lessons from Spider Web. The Value of Counter-Intelligence Dominance](#) (2025)

Press contacts

Nicolas MASSON, Project officer - communications and press relations

Donna CLEMENT, Head of communications and press relations

Areas of expertise

National security

- What is national security?
- National security strategies (United States, Russia, China, United Kingdom). Benchmark and implications for France.
- National security systems and methods (United States, Russia, China, United Kingdom).

Defense

- France's Military Planning Law and budgetary issues.
- France's defense policy.
- France's 2025 National Strategic Review: issues, outcomes and evolutions.
- Great power competition, modern conflicts (Ukraine).

Hybrid threats

- Hybrid and asymmetric operations, private military companies.
- Influence and counter-influence operations.

Languages

- French
- English

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